



Part of the community

1035 Osage Street, Denver, CO 80204

Voice 720.932.3000
Facsimile 720.932.3001
TTY 720.932.3110

www.denverhousing.org



Our Mission

The mission of the Denver Housing Authority is to serve the residents of Denver by developing, owning and operating safe, decent and affordable housing in a manner that promotes thriving communities.

Message

from DHA

Executive Director



Ismael Guerrero

I am excited to share in this report that under the visionary leadership of our Commissioners, and powered by the creativity and commitment of DHA employees, we have fundamentally transformed from a public housing agency into a community partner that creates healthy housing for healthy people in healthy neighborhoods.

The DHA legacy will always be centered first and foremost on the success and empowerment of our residents. We have invested in social enterprises such as the Osage Café and Arts Street to empower youth through business ventures. Over 200 Home Buyers Club participants have achieved the American Dream with the assistance of our housing counselors. And we have added Sun Valley to the list of neighborhoods being revitalized with a dedication to health, opportunity, and sustainability.

Looking to the future, DHA will create over 2,400 affordable housing units through a unique, City of Denver financed, \$130MM affordable housing bond. We are forging new partnerships to make housing and healthcare accessible to seniors and collaborating with community partners to stabilize vulnerable neighborhoods.

DHA continues to be the City of Denver's leading source for premier affordable housing and neighborhood transformation. We hope you will visit our new home at 1035 Osage Street where you will see our Mission and Vision in action as staff, residents, and partners collaborate to bring affordable housing, economic empowerment, and vibrant communities to all Denver.

Ismael Guerrero

DHA Board of Commissioners

The Denver Housing Authority's 2019 Board of Commissioners consists of nine members appointed by the Mayor of Denver and approved by the City Council. Each member serves a five-year term. The Board is responsible for establishing DHA policy, long-term goals, objectives, and direction. The Board of Commissioners is also responsible for hiring the Executive Director.

Board meetings are held the second Thursday of each month at 4:00 p.m. Location and/or changes are posted three days prior to the meeting at the front entrance of the DHA Central Office located at 1035 Osage Street; or can be obtained by calling the DHA Executive Offices at (720) 932-3106; or by visiting www.denverhousing.org.



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Chair



Craig Archibald
Vice Chair



Grace Buckley
Treasurer



Bruce Alexander



Richard Chavez



Trinidad Rodriguez



Mario Carrera



Fernando Sergio Ferrufino



Craig Allen

Award-Winning Management

2018 DHA Year in Review

Awards and Recognitions

Finance and Administration:

- Certificate of Achievement for Excellence in Financial Reporting
- Distinguished Budget Presentation Award
- Housing Authority Insurance Group – 1st Place for Safety Incentive Program
- Housing Authority Insurance Group – Outstanding Risk Control Program Award for 2018 – 4 Star Performer

2019 DHA Year in Review

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- Housing Authority Insurance Group – Outstanding Risk Control Program Award for 2019 – 4 Star Performer

Housing Choice Voucher (HCV) and Housing Management Department (HMD):

- U.S. Department of Housing and Urban Development – Housing Choice Voucher Section 8 Management Assessment Program (SEMAP) High Performer
- U.S. Department of Housing and Urban Development - Housing Management Department – Public Housing Assessment System (PHAS) High Performing Housing Authority



Contents

► Our **Mission**

- 1 **Message** from the Executive Director
- 2 **DHA** Board of Commissioners
- 3 **Award-Winning** Management
- 5 **80th** Anniversary
- 7 **DHA Over the Decades**
- 8 Celebrating the **Legacy**
- 9 **1035 Osage**
- 12 **Brand REFRESH**
- 13 *Mariposa District* **Completed**
- 15 **Sun Valley** Revitalization
- 16 PARTNERSHIPS
- 18 PRESERVATION
- 19 **DHA Delivers** for Denver
- 22 **HELP** for the Homeless
- 23 **Transforming Neighborhoods** through Partnerships
- 24 **Living Green**
- 25 **Housing** Choice Vouchers
- 26 *Empowering* **Transforming People**
- 27 **Connecting Seniors** to Digital
- 28 **Connecting** the Community
- 31 **Reaching Residents** with Needed Services
- 34 **2018** By the Numbers
- 35 **2019** By the Numbers



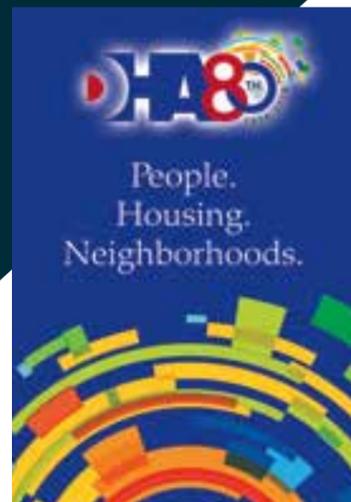
"I see one-third of a nation ill-housed, ill-clad, ill-nourished... The test of our progress is not whether we add more to the abundance of those who have much; it is whether we provide enough for those who have too little."

- Franklin D. Roosevelt
32nd President of the United States

80th Anniversary



As America reeled from the Great Depression that saw 15 million workers unemployed, President Roosevelt's United States Housing Act was authorized by Congress. The federal action was quickly followed by the Denver City Council, who established the Housing Authority of the City and County of Denver in 1938.



Over the next eight decades, DHA:

- Repaired thousands of substandard homes and demolished others to house over 15,000 Denver residents at the end of World War II.
- Created dedicated senior housing in the '60s and bought up existing single family homes dispersed throughout the city, allowing DHA to better integrate residents into the broader community.
- Embracing the self-sufficiency and self-determination goals that would come to characterize the agency's mission of resident leadership, promoted tenant voices and community governance by establishing Local Resident Councils in the early '70s.
- By the 1990s, strengthened its partnership with the City of Denver to better revitalize and transform neighborhoods, creating healthy, socio-economic communities of opportunity with high-tech amenities, job-training, and more.
- Firmly established the agency as Denver's demonstrated leader in uplifting and supporting residents in need by the 2000's—from transit-oriented development to independent living for seniors to community solar gardens—winning national recognition for its innovative designs and social venture focus.

1938 U.S. Housing Act of 1937
The Housing Authority of the City and County of Denver
First Public Housing

1940's First Public Housing

1950's Large Expansion of Public Housing After World War II

1960's Public Housing for the Aging
Public Housing for the Aging

1970's Resident Autonomy and Development
Resident Autonomy and Development

1980's People - Not Problems
People - Not Problems

1990's Building Homes and Lives Through Partnerships
Building Homes and Lives Through Partnerships

2000's Establishing Sustainable Communities and Transforming Neighborhoods
Establishing Sustainable Communities and Transforming Neighborhoods

2010's Creating Healthy Communities and Thriving Living
Creating Healthy Communities and Thriving Living

2018 - Beyond New Future Reimagined
New Future Reimagined

People. Housing. Neighborhoods.

DHA 80TH 1938-2018

"I see one-third of a nation ill-housed, ill-clad, ill-nourished...The test of our progress is not whether we add more to the abundance of those who have much; it is whether we provide enough for those who have too little."
— Franklin D. Roosevelt

Then... Now... Next...

A future of developing dynamic, mixed-income communities and new markets, ensuring that Denver families thrive.

Celebrating the Legacy

The agency kicked off its year-long 80th Anniversary celebration in early 2018 with a reception hosted by the Mayor featuring a traveling exhibit tracking DHA's beginnings and development by the decade with an accompanying video. Additional Anniversary activities included a commemorative poster and exhibit rack card along with a variety of resident and employee events.

The Anniversary festivities culminated with the Gala, a sold-out dinner/dance honoring several community members as "Champions of Change" while raising funds to support DHA's Youth Employment Academy.



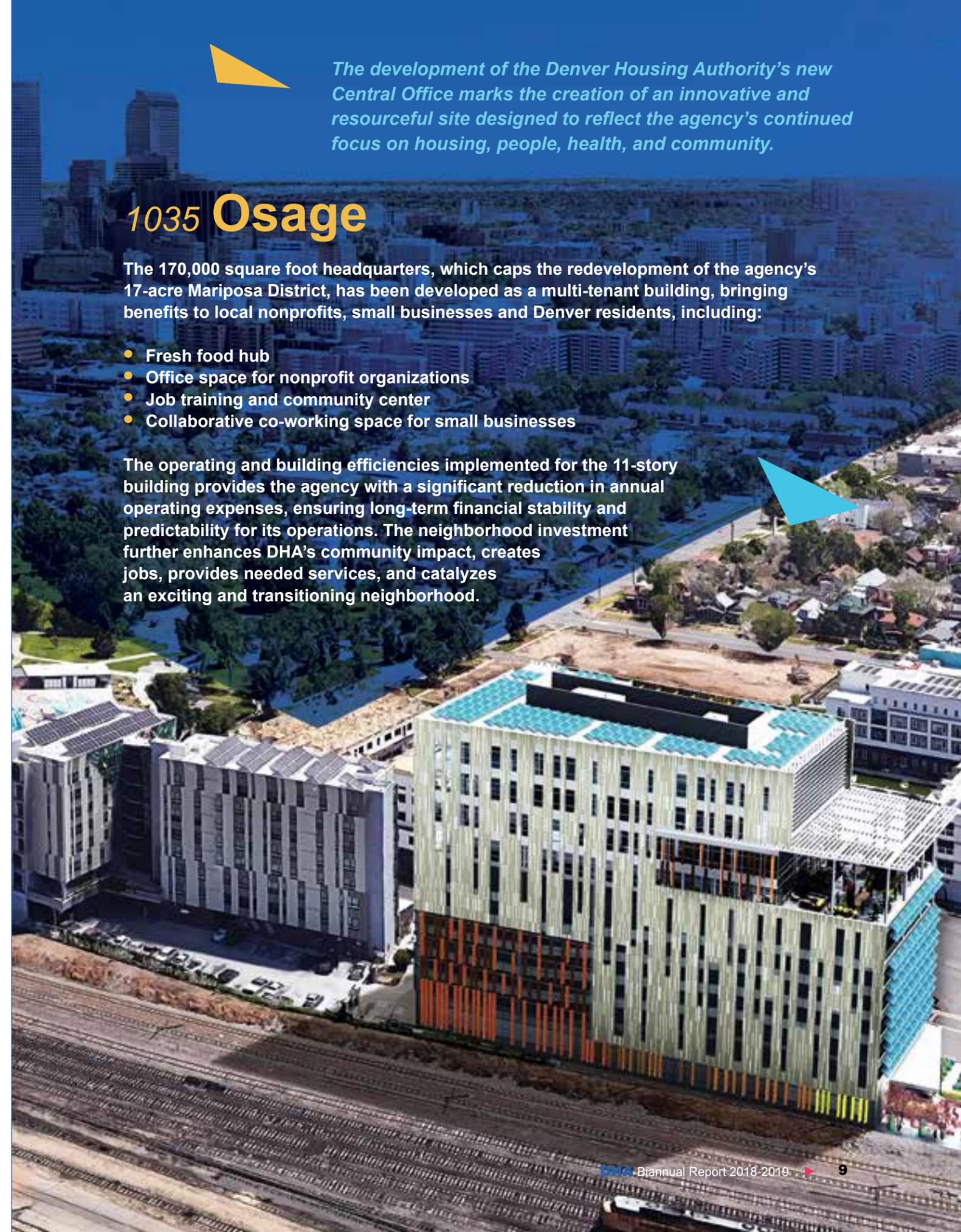
The development of the Denver Housing Authority's new Central Office marks the creation of an innovative and resourceful site designed to reflect the agency's continued focus on housing, people, health, and community.

1035 Osage

The 170,000 square foot headquarters, which caps the redevelopment of the agency's 17-acre Mariposa District, has been developed as a multi-tenant building, bringing benefits to local nonprofits, small businesses and Denver residents, including:

- Fresh food hub
- Office space for nonprofit organizations
- Job training and community center
- Collaborative co-working space for small businesses

The operating and building efficiencies implemented for the 11-story building provides the agency with a significant reduction in annual operating expenses, ensuring long-term financial stability and predictability for its operations. The neighborhood investment further enhances DHA's community impact, creates jobs, provides needed services, and catalyzes an exciting and transitioning neighborhood.



1035 Osage serves as the base of operations for DHA's real estate, housing management, and resident services departments and administrative support, all located on the 9th, 10th and 11th floors.

Ground-Floor Mercado

Choice Market, a locally-sourced fresh food hub, anchors the building's ground floor, selling fresh fruits, veggies, and prepared foods. The 3,000 square-foot market is staffed by students enrolled in DHA's Osage Café youth culinary program, who receive training in healthy food sourcing, preparation and packaging, retail sales, and marketing.

Job Training

A job training center serves as the focus for DHA's Youth Employment Academy, which provides mentoring, education, employment, and training for low-income youth between the ages of 16-21. The Ground Floor also includes a community events space for use by the surrounding neighborhood.

Shared Working Space

Over 15,000 square-feet—including office space, a community conference room, fitness center, café, and a roof deck—has been designated as incubator space for nonprofits and mission-oriented entrepreneurs to participate in a shared working environment.

Partners

The Denver Housing Authority's headquarters partners include Enterprise Community Partners, Latin American Education Foundation, Denver Cares, Belleweather, EFG, Casel & Associates LLC and Kaleidoscope 1035 Management Company LLC, which manages the property.

Kaleidoscope Collaborative Center

The Kaleidoscope Collaborative Center is an incubator space for nonprofit and mission-oriented businesses. Kaleidoscope strategically connects growing organizations, nonprofits, and community members by creating an affordable collaborative space to tackle issues surrounding health, well-being, and social equity. The 5,271 square-feet of co-working space at 1035 Osage Street includes 12 private offices, 27 dedicated desks and 30 membership desks.

The building's cutting edge design and energy efficiencies represent a significant reduction in DHA's annual operating expenses, featuring:

- Windows that can vary their tinting based on the sun's movement
- Solar panels on both the roof and southern façade
- Heating and cooling by an energy-saving variable refrigerant flow system

In addition to the building's proximity to the 10th & Osage light rail station, the agency's headquarters includes five floors of parking dedicated for employees, guests and the public.



Brand REFRESH

To establish an image that better reflects the Denver Housing Authority's future direction, the agency launched a series of group sessions stretched over several months to gather thoughtful input from its residents, staff, business and community partners.

The rigorous process resulted in a fresh, contemporary mark that more accurately aligns DHA's relationship with the residents that it serves, the agency's long-standing community ties and its aggressive drive into the future.

Grounded in the message that DHA is "Part of the Community," the refreshed brand more accurately expresses the agency's position as a partner. The use of vibrant colors and modern lettering shows its creative, out-of-the-box approach supported by triangle accents symbolic of the rooftops at the core of DHA's mission.

The Denver Housing Authority's stylish logo serves as the foundation and unifier that represents its key departments, including: Community Connections, Housing Choice Voucher, Housing Management, Resident & Community Services, and Real Estate Investments.



DHA

DENVER HOUSING AUTHORITY



DHA

Part of the community

DENVER HOUSING AUTHORITY



COMMUNITY CONNECTIONS



HOUSING CHOICE VOUCHER



HOUSING MANAGEMENT



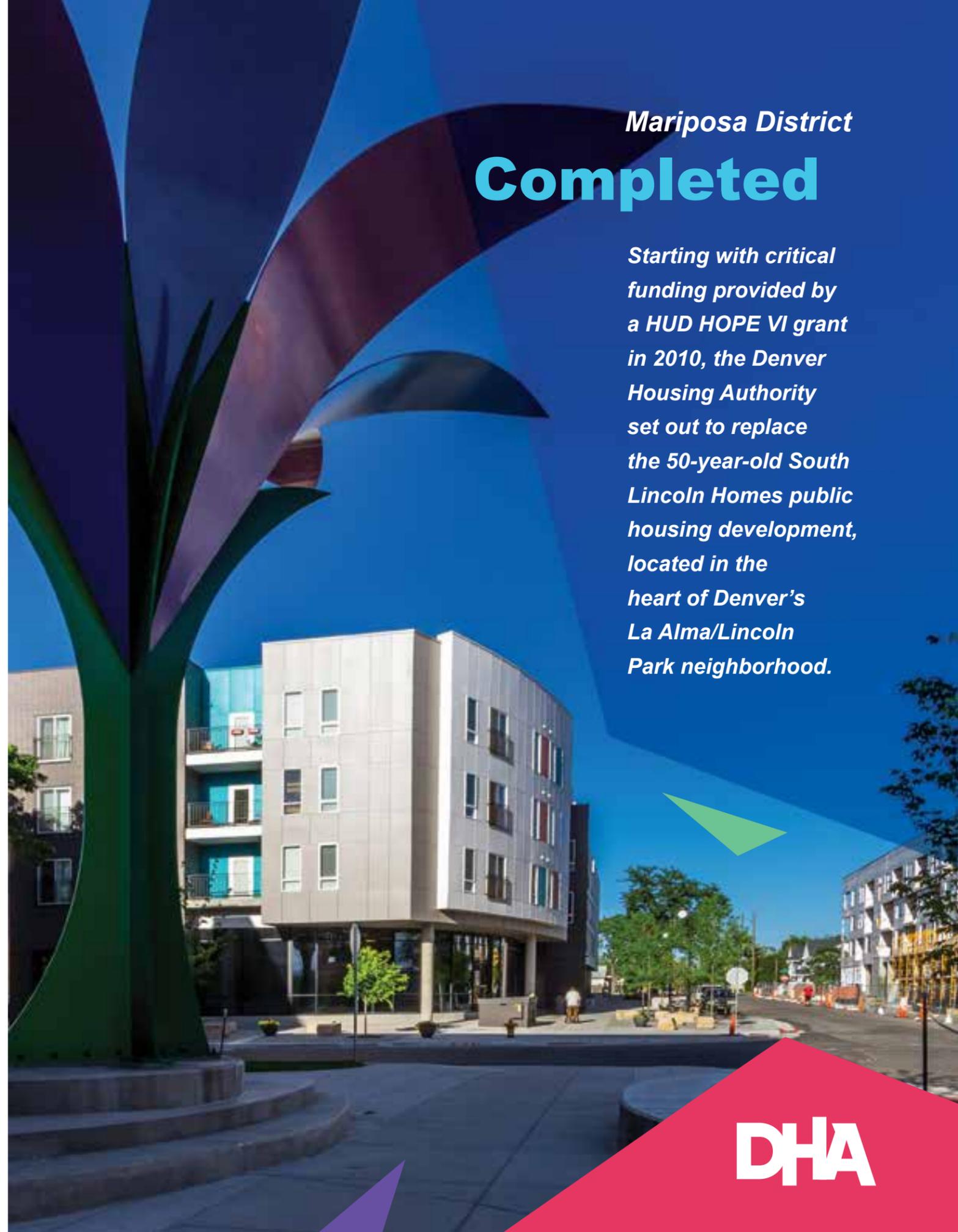
RESIDENT & COMMUNITY SERVICES



REAL ESTATE INVESTMENTS

Mariposa District Completed

Starting with critical funding provided by a HUD HOPE VI grant in 2010, the Denver Housing Authority set out to replace the 50-year-old South Lincoln Homes public housing development, located in the heart of Denver's La Alma/Lincoln Park neighborhood.



DHA



Seven years later, the award-winning, \$197 million Mariposa District features:

- ▶ Community-driven design and development process that led to a high quality, sustainable, socially, and economically healthy, art-centric neighborhood reflecting community values and vision.
- ▶ Vibrant mixed-use, scaled district with activated ground-level commercial spaces for small businesses and community serving partners.
- ▶ Unique use of Active Living Guidelines that informs the built environment and building designs, including active stairwells, natural light, bike/pedestrian-friendly, and community gathering spaces.
- ▶ DHA as a developer of attainable housing, urban infill developments, equitable mixed-income communities—innovative, progressive, collaborative partnerships.
- ▶ A socio-economic diversity model for equitable, inclusive neighborhood redevelopment.
- ▶ A milestone in DHA's evolution as a master developer and community builder.
- ▶ A nationally recognized master-planned community, including La Alma/Lincoln Park, named as one of the "Great Neighborhoods in America" by the American Planning Association in 2014.

The former South Lincoln Homes now includes 100 senior apartments at Tapiz, and 581 mixed-income family apartments and townhomes stretched over 14 acres of inner-city land.

Community amenities include distinctive public art, the Osage Café, youth employment and training, a music studio, the DU Bridge Program, urban gardens, healthy living walkways, a light rail station, and other community service amenities.

Sun Valley Revitalization

Using a community-driven design, Denver's "next best neighborhood" will feature:

- ▶ 800 mixed-income units for increased density
- ▶ Modern, energy-efficient and sustainable housing
- ▶ Great mobility and connectivity
- ▶ New river park, and a
- ▶ Community garden

In addition, a federal grant will provide for the construction of the 1,800 square-foot GROW Market. The sorely needed neighborhood store will stock groceries and basic goods, as well as fresh fruits and vegetables from a community garden and other organic producers. GROW will also train and employ DHA residents.

The redevelopment of DHA's 333 public housing units at Sun Valley Homes and Sun Valley Annex continues with its phased construction. The massive project is scheduled for completion in 2021.



PARTNERSHIPS

Boulevard One Residences at Lowry

Low-income families, seniors, disabled, veterans and the homeless are the residents of the last new neighborhood at Lowry thanks to DHA's modern Boulevard One Residence at Lowry, a four-story, 72-unit mixed-income apartment community.

Developed in partnership with the Volunteers of America (VOA), the mix of one-, two- and three-bedroom apartments features a ground-floor community room, computer center, an on-site play area, and a rooftop solar array.

The VOA provides a wide range of supportive services to residents on-site, including case management, health and nutrition services, recreational and leisure time activities, and volunteer opportunities. Additionally, VOA connects residents with Lowry schools, nonprofits, and employers.



Vida at Sloan's

The expansive site of the former St. Anthony's Hospital is now a vibrant community focused on healthcare services, healthy food and lifestyles, along with an assortment of services and amenities that allow seniors to age in place.

Through a partnership with Denver Health & Hospitals, the Denver Housing Authority's Vida at Sloan's is a redeveloped seven-story building holding 176 housing units for low-income seniors and disabled residents, a neighborhood health clinic operated by Denver Health, a kidney dialysis center, an adult activity center and a rooftop garden.



PRESERVATION

Platte Valley Homes

Originally built in 1942, the revitalization of the block-long Platte Valley Homes in Denver's historic Curtis Park neighborhood is long overdue.

Following a decades-long effort that relied heavily on community input, the Denver Housing Authority demolished three of the nine Platte Valley buildings and launched the renovation of 50 of the townhome units located adjacent to Mestizo Curtis Park.

The nearby Platte Valley Senior Mid-Rise—a three-story apartment building with 18 units for seniors located next to transit—is being constructed simultaneously. The completed redevelopment of both sites is scheduled for late 2019.



DHA Delivers for Denver

With the doubling of the City's Affordable Housing Fund annually—from \$15 million to \$30 million—and an additional \$130 million in funding in the form of bonds, the Denver Housing Authority has set out to play a vital role in providing Denver residents with an increase in affordable housing during a period of the city's unprecedented growth.

"DHA Delivers for Denver"—the D3 Bond Initiative—allows DHA to accelerate building and preserve much-needed affordable housing over the next five years. The D3 also provides the agency with the funds to acquire land/property for the development of future affordable housing.

The D3 also addresses the pressing need for housing stability for those experiencing homelessness and the supportive services required for them to attain independence in their communities.

Three of the first D3 housing ventures are the redevelopment of the Shoshone Apartments, the Studebaker Building, and the Broadway Apartments.



Shoshone Family Development

After demolishing ten aging townhomes at this site in Denver's North Highlands neighborhood, DHA's three-story building will offer 53 modern, energy-efficient family apartments with attached parking.

The high-density project will include seven three-bedroom, 22 two-bedroom, and 14 one-bedroom affordable apartments.

Studebaker Building

The D3 funding also supports the renovation of the vacant Studebaker Building, a ten-story office building constructed in 1889 in Lower Downtown.

DHA's redevelopment of the site will preserve 33 existing affordable rental housing units and add 110 new units.

Broadway Apartments Collaboration with Denver Health

Another former office building—this one located adjacent to the Denver Health campus—is receiving a full renovation.

The Denver Housing Authority is creating 110 affordable apartments at 655 Broadway. Ninety-six of the units will be dedicated to serving seniors.

The remaining 14 single rooms are devoted to transitional housing for Denver Health patients who are medically stable for discharge from the hospital, but unsafe for release to self-care on the streets.



HELP *for the Homeless*

A significant portion of the D3 Bond funding—\$50 million—is earmarked for meeting the urgent needs of Denver’s most vulnerable residents. Using a “Housing First” approach, the Denver Housing Authority has placed developing permanent housing for individuals and families experiencing homelessness as a top priority.

By collaborating with multiple community partners, DHA will also provide the homeless with various voluntary services as support around substance abuse, trauma and mental health challenges.

Transforming Neighborhoods *through Partnerships*

Sharing the goal of revitalizing West Denver while still preserving its rich, multicultural heritage, the Denver Housing Authority joined in partnership with the West Denver Renaissance Collaborative (WDRC).

The nine West Denver neighborhoods addressed by the community-driven organization include:

- Athmar Park
- Barnum
- Barnum West
- La Alma/Lincoln Park
- Sun Valley
- Valverde
- Villa Park
- West Colfax
- Westwood

The alliance began as DHA embarked on the initial planning phase for the revitalization of the impoverished Sun Valley Homes. By employing Sun Valley Community Connectors provided by the WDRC to actively engage residents in the process, the agency was able to include the valuable input gained from the greater Sun Valley community in the implementation of the vast, 33-acre redevelopment.

The two organizations recently teamed with Habitat for Humanity to create “West Denver Single Family Plus,” a program designed to assist homeowners with building low-income accessory dwelling units on existing residential properties. The goal of the granny flats is to help older homeowners gain additional income by renting out an extra dwelling.



Living Green

The Denver Housing Authority launched its ground-breaking Community Solar Program in 2017, making it the first Housing Authority in the country to develop, own and operate its own 100% low-income community solar garden.

The program is another addition to DHA's award-winning "Living Green" initiative which has, through concentrated green building design and construction, firmly placed the agency as a national energy conservation and renewable energy industry leader.

Community Solar allows for the participation of other Denver metro area affordable housing providers, expecting to provide 20% average energy savings to subscribers and offset over 54,000 tons of CO2 emissions.

Along with offering reduced energy costs and renewable energy options to low-income communities, the program brings career development, job training, and employment opportunities to affordable housing residents who want to enter the growing solar industry.

DHA's national model includes Xcel Energy's Solar* Rewards Community®, GRID Alternatives Colorado, Ensignt, SolarTAC, and Namasté Solar as program partners.

National Prize Winner

Community Solar went on to capture the \$500,000 grand prize in the U.S. Department of Energy's "Solar in your Community Challenge" in 2019.

The competition is designed to incentivize the development of projects and programs that expand solar access to underserved groups with business models that can be widely replicated and adopted.



Housing Choice Vouchers

LIVE Denver "Making Housing Affordable"

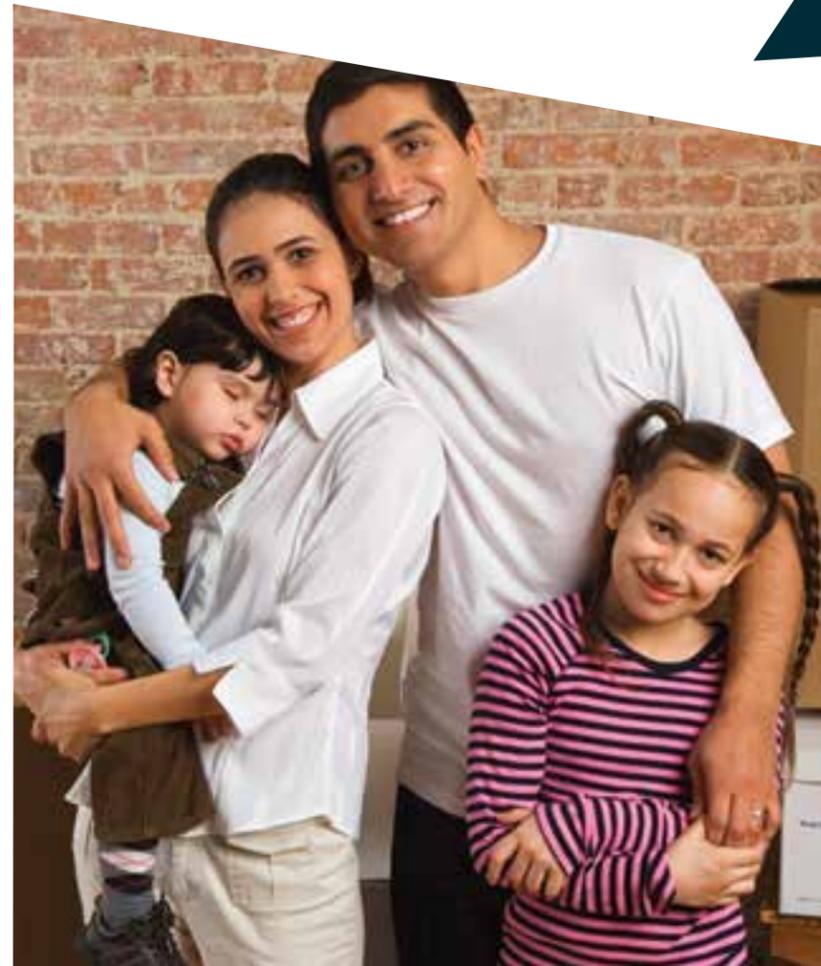
LIVE Denver is a unique collaboration among the City of Denver, businesses, and organizations committed to addressing the affordable housing challenge faced by Denver's workforce.

The first of its kind in the country, the innovative program connects currently available market-rate units with Denver's workers and buying down the rent to make them affordable. The Denver Housing Authority serves as the LIVE Denver administrator, facilitating all program functions through each phase of the two-year pilot.

Fast-Track Pilot

Upon receiving an additional 250 vouchers for Denver families and seniors, the Denver Housing Authority tested its Fast-Track Pilot in 2018.

The increased vouchers were issued to qualified applicants whose Housing Choice Voucher lottery number had been randomly selected. The lottery entry holders were invited to submit a completed application for the Fast-Track vouchers during a one-day event held at DHA's headquarters. Completed applications were reviewed and approved in one day, allowing qualified families to leave the event with a moving voucher in hand.



Empowering Residents

Just as it has since its early beginnings, the Denver Housing Authority continues to embrace the self-sufficiency and self-determination goals that it has set for its residents.

DHA's resident programs' accomplishments were cited for their innovation by the National Association of Housing and Redevelopment Officials (NAHRO) in 2019, with the agency capturing three "Awards of Excellence" and four "Awards of Merit."

The three **Awards of Excellence** presented to the staff of DHA's Community Connections department were for:

- *Bridging the Gap: Community and Police Community Revitalization*, a partnership between the Office of Independent Monitoring, DHA and the Denver Police Department that seeks to proactively build strong relationships between young people and police officers through education and community engagement events.
- *Journey 2 Unity*, an art installation representing a collaboration between the Sun Valley public housing community and the social venture Art Street@Youth Employment Academy that explored the potential to change negative opinions and strengthen positive perceptions about immigration.
- *Community Connectors*, providing three resident leaders who work with the DHA ChoiceNeighborhood People team to link

Sun Valley Homes residents with resources, fostering trust and relationships, and elevating the voices of community members who are affected during the site's redevelopment.

Three **Awards of Merit** presented to the staff of DHA's Resident and Community Services department, including:

- Steps to Success
- Boards and Commissions Leadership Workshop
- Cultivating Community: Sowing the Seeds of Health

One **Award of Merit** presented to the staff of the DHA Housing Choice Voucher Department for:

- Housing Choice Voucher Fast Track Initiative



Connecting Seniors to Digital

Digital Readiness

As part of its ConnectHome Denver initiative, the Denver Housing Authority's Older Adult Technology Services (OATS) was introduced as a new program partner in 2018. OATS offered digital literacy classes to senior residents across six DHA sites, presenting sessions on computer basics, money management, health, and wellness.

ConnectHome Denver also provided classes at DHA's "Technology Hubs" consisting of:

- Five weekly classes with instruction on typing; how to use Gmail and Google Drive effectively; and the basics of Microsoft Word and Excel.
- Preparing students for the Academies to Work Microsoft Office Specialist program.

In partnership with the Denver Public Library, ConnectHome Denver conducted additional classes for youth, including:

- Website Development Camp (ages 12-18)
- Coding languages of HTML, CSS, and Java Script; how to create a website; and exposure to working with professional website developers.



Connecting the Community

Through its Community Connections department, the Denver Housing Authority endeavors to create active, vibrant, and healthy places to live while delivering quality education and employment opportunities to residents of all ages.

Education and Employment

DHA tackles workforce development through a host of industry-specific training academies focused on providing resident access to innovative, demand-driven job opportunities.

Academies to Work exposes youth to the careers, skills, and knowledge needed in advanced manufacturing such as computer-controlled machine tool operators, calibration technicians, product managers as well as a broad overview of STEM career pathways such as electrical, mechanical or industrial engineers.

These free training opportunities, offered to both DHA residents and non-residents, provide participants with professional certifications at program completion along with career planning, resume writing, and job searching support. Academies to Work hosted 24 academies in 2018, with 166 clients earning a nationally recognized certification.



Guidance and Training for Youth

DHA's Youth Employment Academy (YEA) has been guiding under-served youth and young adults, ages 14-24 in the Denver metro area, since 2007. YEA students are actively encouraged to graduate from high school, earn their GED and industry-specific certificates, attend post-secondary education, receive hands-on job training, and become employed.

YEA offers several opportunities for youth and young adults to receive hands-on training in the culinary industry, pre-professional occupations in health care and the arts. Program highlights from 2018-19 include:

- Founded in 1995, Arts Street is designed to help low-income, high-risk youth channel their artistic talents into professional skills needed for the immediate future.
- The program is the recipient of a 2019 INC Denver Youth Civic Engagement Award as well as a National Association of Housing and Redevelopment Officials (NAHRO) Award of Excellence for its Journey2Unity art installation on immigration.
- In 2018, 227 youth enrolled in YEA culinary and creative industries academies, with an 87% completion rate.
- In 2018, 100% of YEA high school interns and mentees stayed in school or graduated.



Community Initiatives

DHA's dedication to creating active, vibrant, and healthy places for residents to live remains front and center for the agency.

As the residents of Sun Valley Homes prepared for the redevelopment of the sprawling 30-acre site, these goals were reached through the:

- Creation of the Sun Valley Healthy Living Initiative, with recommendations from residents on cultural preferences and needs
- Increased visibility of the community's culture through a youth art installation
- Received funding for the GROW market, to help bring groceries, fresh produce, and workforce training to the community
- Engaged three Sun Valley leaders as Community Connectors, planning and conducting 20 resident workshops and events during 2018-19

DHA's Community Connections team continued to serve the Mariposa District in 2018 with a series of community events, including:

- Distribution of 300 backpacks to North Lincoln and Mariposa families at the 2019 Denver Days
- Increased resident participation in the 2018 Healthy Living Programming and Patient Navigator Services by 10%
- Attracted the highest attendance to date for the 3rd Annual 9 News Health Fair in 2018



Reaching Residents with Needed Services

The Denver Housing Authority's Resident and Community Services Department is dedicated to improving the lives of low and moderate-income families and individuals living in public housing and Housing Choice Vouchers housing throughout Denver.

Services are concentrated in four key areas:

- Economic Self-Sufficiency
- Aging in Place
- Leadership and Community Building
- Youth Services

Economic Self-Sufficiency

DHA's Economic Self-Sufficiency team provides residents with employment coaching and financial fitness advisement, including budgeting, credit repair, income enhancement, savings plans, and debt reduction assistance as well as homeownership counseling.

Incentive Plus Classes

DHA relaunched its Incentive Plus Program in 2018, hosting monthly classes with a total of 89 attendees for the year.

Incentive Plus Classes bring tips and tools to residents to help with financial management and capability, improve employment opportunities, and information about existing resources.

In 2019, the availability of financial literacy classes increased by expanding the Incentive Plus program. The sessions are the first step in a spectrum of courses for working-age adults.



Reaching Residents

with Needed Services

Youth Development

Nearly half of DHA's residents are children. The agency works closely with key community partners to provide programming to youth to enhance education, develop leadership skills, and provide a foundation for self-sufficiency, including:

- Early Childhood Education
- After School Programs

A Precious Child

In 2018, DHA opened two emergency clothing boutiques through A Precious Child at its Westridge and Quigg Newton housing sites. These "shops" provide emergency clothing, infant items, and sanitary supplies to children and families in immediate need. Families can also receive referrals to A Precious Child's headquarters, where they can shop for more clothing and household supplies.

A Precious Child also provides scholarships for educational opportunities, sports, and the arts. The organization has served as a significant supporter of DHA's annual Back to School initiative, providing 400 backpacks full of supplies in 2018.

Sweet Dream in a Bag

Through a new partnership with Sweet Dream in a Bag, over 500 DHA youth received new bedding in 2018.

Volunteers helped each child select their own bedding set including a comforter, sheets, pillows, a fleece blanket, toothbrush and toothpaste, a toy, as well as an individualized bedtime story, which the volunteers read to them. Parents at the events received a special mug.

Aging in Place

Representing 11% of DHA's residents, extensive supportive programming is designed to help senior citizens and people with disabilities maintain healthy and productive lifestyles and continue to live independently for as long as possible. Service Coordinators located at 20 public housing sites assist residents with navigating daily living and offering resources and referrals for:

- Health, medical and dental services
- Mental health support
- Nutrition and meal service
- Tax assistance
- Disability services
- Transportation assistance
- Food assistance

Kavod in the City

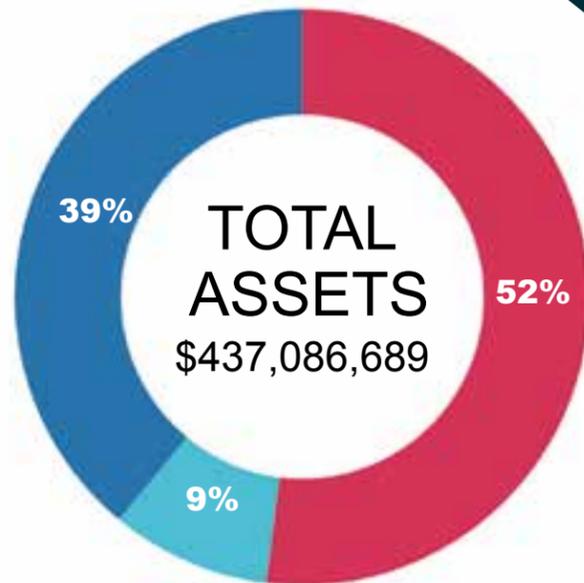
Another new community partner—Kavod in the City—brought educational and life-enriching programming to senior residents at three DHA buildings. Kavod served 145 residents in 2018 at Barney Ford Heights, North Lincoln Midrise and Walsh Manor/Walsh Annex Apartments through rotating monthly programming.

Activities included a cooking class facilitated by Kadillak Kitchens, a self-defense course, and a concert from the Man of a Thousand Songs to increase community engagement and mental stimulation and reduce social isolation, anxiety, and depression among DHA's senior residents.



2018

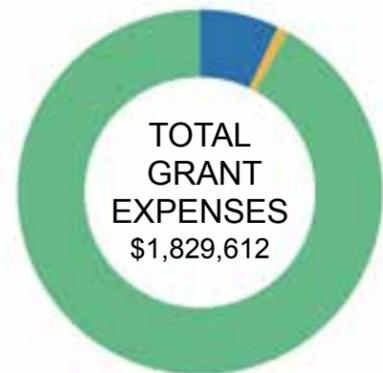
By the numbers



- Investments in Capital Assets **\$170,738,877**
- Restricted **\$40,999,927**
- Unrestricted **\$225,356,885**

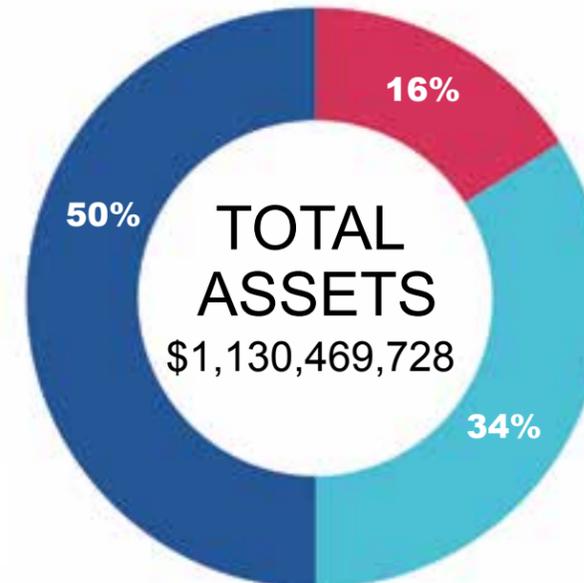
\$437,086,689 Total

- 92% Services **\$1,679,234**
- 1% Fundraising **\$27,276**
- 7% Administrative **\$123,202**



2019

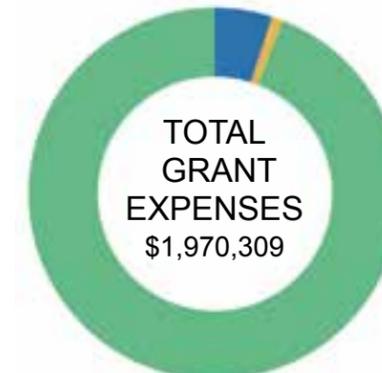
By the numbers



- Investments in Capital Assets **\$568,673,386**
- Restricted **\$388,027,020**
- Unrestricted **\$173,769,322**

\$1,130,469,728 Total

- 94% Services **\$1,842,499**
- 1% Fundraising **\$21,436**
- 5% Administrative **\$106,374**



- 7.8% Denver Housing Program **\$3,035,7389**
- 62% Housing Choice Voucher **\$76,374,191**
- 23% Public Housing **\$33,172,542**
- 1.6% Grants **\$1,577,834**
- 1.8% Central Office Cost Center **\$2,775,259**
- 3.8% Component Units **\$3,002,335**



- 2.5% Denver Housing Program **\$10,883,449**
- 64% Housing Choice Voucher **\$87,030,355**
- 27% Public Housing **\$32,344,129**
- 1.5% Grants **\$2,354,591**
- 2.4% Central Office Cost Center **\$2,555,350**
- 2.6% Component Units **\$4,357,109**





DHA

Part of the community